





# CERTIFIED FISCAL YEAR 2013-14 BUDGET PROPOSAL

PRESENTED FOR APPROVAL TO THE BOARD OF EDUCATION APRIL 8, 2013



#### A MESSAGE FROM THE SUPERINTENDENT

School financing is a complicated topic and the Dubuque Community School District works hard to provide the community with a broad, understandable overview of how the district's funds are determined and allocated.

In an effort to transparently share our financial information with you, we are pleased to share this Certified Budget Proposal. On the pages that follow, you can learn about school financing, the Iowa Code that governs it, and the current financial position of the Dubuque Community School District. As this report highlights, solid fiscal leadership by the Board of Education and district administration has put us in a positive budget situation for the 2013-14 fiscal year.

But, challenges exist now and will continue into the future.

The Iowa Legislature has not yet set the allowable growth rate for next year (the increase in spending the district is allowed). Because of this, budgeting for the upcoming year has been very difficult. The amount of increase passed by the legislature will determine the additional financial burden that will be placed on the district. With the two previous years having historically low changes in allowable growth, the percentage of increase in upcoming years will be critical to the district's financial health and that of districts across the state.

We are fortunate that our strong fiscal planning has prepared us to remain steady during funding shortfalls, but if state funding does not meet or exceed natural increases in expenditures, we will be forced to make difficult financial decisions in the future.

Overall, we want you to feel confident that we always keep a keen eye on our financial strength. In fact, fiscal stability and resource allocation are key components of the strategic plan that guides our district. And, more importantly, know that we are focused on being good stewards of these funds in order to provide the students of the Dubuque Community School District with a first-rate educational experience that will prepare them for future success.

Sincerely,

Stan Rheingans

Superintendent of Schools

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# SCHOOL FUNDING 101:

the basics on where the money comes from and where it goes

#### **GENERAL FUND TOTAL REVENUE: \$117.2 MILLION\***



State Income Taxes (state aid) (AEA)

\$61.1 million



**Property Taxes** 

\$43.2 million



Grants and Miscellaneous Income

\$12.9 million



- **SALARIES**
- BOOKS AND MATERIALS
- OTHER OPERATING EXPENSES

\*Not all of this revenue is currently available due to "authorized budget" limitations

#### **CAPITAL PROJECTS TOTAL: \$14.5 MILLION**



**Property Taxes** 

\$3.1 million



One-cent Local Option Sales Tax

\$11.4 million



- **FACILITIES IMPROVEMENTS**
- **BOND PAYMENTS**
- **EQUIPMENT PURCHASES**

#### **OTHER FUNDS**



**Property Taxes** 

\$1.7 million



EARLY RETIREMENT BENEFITS



Cafeteria Revenue Subsidies and Sales

\$5.0 million



**BREAKFAST AND LUNCH** 



**Fundraising Donations** 

\$1.5 million



**ACTIVITIES NOT COVERED** 

AMOUNTS ARE FISCAL YEAR 2011-12 RESULTS

Navigating the labyrinth of public school funding is complicated. The budget is a maze of funding sources that, for the Dubuque Community School District (the "District"), total \$165 million for the **2012-13** fiscal year.

The previous graph and the following questions and answers outline the routes that funds take coming from taxpayers, going to classrooms, playing fields, cafeterias, and libraries.

Although the dollar amounts differ between districts, the funding concepts described here are generally the same for all districts in Iowa.

#### WHERE DOES FUNDING COME FROM?

Like most states, Iowa pays for schools through a mix of income taxes (also called state aid), local property taxes, and sales taxes. Less than eight percent comes from federal funding. The *General Fund*, the District's largest fund, pays for teachers and supports instructional programs. The *General Fund* is separate from other funds such as the *Capital Projects Fund*, which can be used only for buildings, property, and equipment.

In Iowa, the ratio of property tax to the state aid supporting a district's general fund budget varies based on a statewide foundation formula. This formula is designed to ensure that all districts spend approximately the same dollar amount per student.

The formula calculates district revenues based on a "uniform" property tax rate, plus a mix of state aid and an "additional" property tax rate. The current "uniform" tax rate is \$5.40 per \$1,000 of taxable valuation. The "additional" property tax rates are adjusted based on the size of the district's tax base. Property-rich districts (on a per-student basis) receive less state aid than property-poor districts because they can generate more revenue from the property tax levy.

The primary revenue sources for the other District funds is shown on the graph on the previous page.

## HOW MUCH FUNDING DOES THE DISTRICT GET?

Most *General Fund* revenue for Iowa schools is based on the number of students enrolled. The number of students enrolled on October 1 determines a school district's budget for the following (not the current) fiscal year. Even if more students enroll after this date, the district's operating budget is set. For example, the 10,470 students enrolled in the District on October 1, 2011, determined the majority of the 2012-13 *General Fund* budget.

The funding formula uses certified enrollment multiplied by a cost per student. This cost is established by the state and represents the amount of revenue the district can spend per student. For 2012-13 the District's per student cost is \$6,008.

Additional weightings are added to certified enrollment and these generate additional district revenue. Special education students and English language learners, for example, are among the students counted with additional weightings. The amount of district funding based on weighted enrollment (certified plus additional), plus some other amounts, is called *combined district cost*.

Additional general fund revenue also comes from miscellaneous income. Miscellaneous income includes grants and fees. The amounts and sources of revenue for funds other than the general fund are shown on the graph on the previous page.

# HOW DOES THE DISTRICT PAY FOR COST INCREASES IN EDUCATIONAL PROGRAMS, SALARIES, AND UTILITIES?

Each year, the Iowa Legislature determines the Regular-Program District Cost per Pupil. This amount, multiplied by the district's certified enrollment on October 1 of the previous year, determines the total amount of foundation formula funds available for the district to spend on regular education. The increase in District Cost per Pupil is called allowable growth and is a percentage based on the previous year. For FY 2012-13, allowable growth was 2 percent. For FY 2013-14, it has yet to be determined.

In years prior to 2010, the legislature has always set the *allowable growth* rate early in the legislative session, to be applied to the school year beginning the July 1 a year and a half <u>after</u> the session. The legislature did not take this action in 2010 due to uncertainties about revenues caused by the nationwide recession. The legislature has recently been setting the *allowable growth* rate in the spring before the July 1 fiscal year. **This makes District planning for the next school year extremely difficult.** 

Authorized budget is the mechanism used by the legislature to control school district spending. Allowable growth is the principal driver of authorized budget. Since Iowa law mandates that schools stay within their authorized budget, their only options for coping with reduced funding are to increase other revenues, where possible, and to cut costs by reducing programs, staff, or both.

Schools are people-intensive establishments and salaries and benefits consume approximately 80 percent of the District's expenses. Therefore, significant reductions of costs can only be achieved by cutting salaries and benefits.

# HOW CAN SCHOOL DISTRICTS AFFORD TO BUILD AND REMODEL BUILDINGS WHEN THEY'RE CUTTING TEACHERS?

Iowa law requires school districts to maintain separate funds (restricted) for specific uses. Property insurance, for example, is paid from the *Management Fund*. These restricted funds have designated purposes and cannot be used for other types of expenses. Other examples of these restricted funds are the *Physical Plant and Equipment levy fund*, and the *Sales Tax Revenue fund*. The use of these funds is generally limited to facilities improvements.

# WHO IS ACCOUNTABLE FOR SCHOOL DISTRICT BUDGET DECISIONS?

The Iowa Legislature annually establishes the perpupil amounts that districts may spend. These amounts are determined by *allowable growth*.

Iowa school boards, made up of elected citizens, are accountable to their communities for making decisions about spending school funds, and educators (superintendents and other administrators) are accountable to school boards for managing these funds.

The state limits the amount of money each district can generate and spend for *General Fund* educational programs. The revenue determined by the district funding formula, miscellaneous income and its *unspent balance authority* from the prior year makes up the district's spending authority.

# WHAT HAPPENS IF A SCHOOL DISTRICT SPENDS LESS THAN ITS SPENDING AUTHORITY?

The unspent authority carries over to the next year as unspent budget authority (sometimes called *unspent balance*) and can be used to pay for future general fund expenses.

#### WHAT HAPPENS IF A SCHOOL DISTRICT SPENDS MORE THAN ITS SPENDING AUTHORITY?

Iowa Code states that if a district exceeds its spending authority for two or more consecutive years, the Iowa Department of Education can conduct a fiscal review and take over management of the district.

# HOW DOES THE DISTRICT FARE IN TERMS OF SPENDING AUTHORITY?

Each year the District's *General Fund* expenses are subtracted from spending authority. The resulting number is termed *unspent balance*. State law requires that *unspent balance* be more than zero. The District's *unspent balance* had been declining for many years, through June 30, 2009, but increased to \$15.5 million as of June 30, 2012, due to the budget reduction plan enacted for the FY 2010-11 school year and other factors as well. The District continues to make efforts to maintain a healthy positive *unspent balance*.

#### TAXABLE VALUATION PER PUPIL

District funding received under the Iowa School Finance Formula is affected not only by the growth in pupils but also by growth or decline in the district's taxable value per pupil. This number is determined by dividing the district's taxable valuation by certified enrollment. In general (with all other factors being equal), districts with higher taxable valuations per pupil have relatively lower real estate tax levy rates than districts with lower taxable valuations per pupil. The correlation of low taxable valuations per pupil with high General Fund levy rates is primarily a function of a concept called the uniform levy rate. The Iowa Legislature is addressing perceived inequities caused by the uniform levy rate. It is unlikely that a change in the uniform levy rate will have a substantial impact on the district's funding or its levy rates.

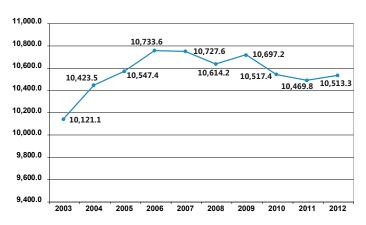
#### **ENROLLMENT**

Iowa school district budgets are closely related to enrollment. In districts with increasing enrollments, there is a direct correlation between regular-program budget and enrollment. That is, each additional pupil will generate a set additional amount of district funding. This is appropriate because additional district costs are incurred for each additional pupil. The amount of additional per-pupil funding is set by the Iowa Legislature and is called *allowable growth*. For FY 2012-13 *allowable growth* is two percent (\$118 per pupil) and for FY 2013-14 is yet to be determined.

The term certified enrollment has specific meaning in Iowa school finance. Certified enrollment is defined as student count as of a specific day in September or October as determined by state law. That enrollment is used as the basis for funding for the fiscal year beginning the following July 1. It is clear from this description, that although students are already "in their seats" on count day, districts do not receive funding for these students until one full year later.

The following chart shows Dubuque's certified enrollment for the ten years ending October 2012.

#### **CERTIFIED ENROLLMENT**



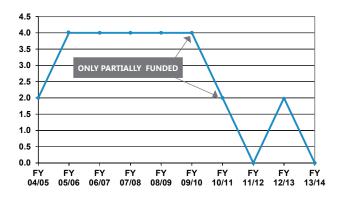
AS OF 3RD FRIDAY IN SEPTEMBER (OCTOBER 1, FOR 2006 AND LATER)

# ALLOWABLE GROWTH (PERCENTAGE)

The Iowa Legislature sets the *allowable growth* percentage. This percentage is applied to the prior year's state cost per pupil. The cost per pupil is multiplied by certified enrollment to yield the district's regular-program district cost.

Both factors (allowable growth and enrollment) greatly affect district budgets. However, for districts with moderate increases in enrollment, the allowable growth percentage has the greater budget impact. The allowable growth percentage has been highly variable over the past 30 years, ranging from a low of zero percent in 2011 to a high of 14.5 percent in 1981. Note for FY 2009-10, the Governor ordered a 10% across-the-board budget cut and for FY 2010-11, only a portion of the two percent allowable growth was funded. The last ten years' allowable growth history is shown in the following chart:

#### ALLOWABLE GROWTH HISTORY



The following table illustrates the past five years' growth in Dubuque's regular program budget resulting from the *allowable growth* percentage and the portion resulting from the increase in pupil enrollments:

#### **ALLOWABLE GROWTH \$\***

| FISCAL YEAR  | ALLOWABLE<br>GROWTH % | FROM<br>ALLOWABLE<br>GROWTH % | FROM<br>INCREASE<br>IN PUPILS |
|--------------|-----------------------|-------------------------------|-------------------------------|
| 2009-10 **   | 4%                    | \$1,726,642                   | \$ 0                          |
| 2010-11 ***  | 2%                    | \$1,708,914                   | \$488,281                     |
| 2011-12      | 0%                    | \$ 0                          | \$ 0                          |
| 2012-13      | 2%                    | \$1,235,436                   | \$ 0                          |
| 2013-14 **** | ?                     | ?                             | ?                             |

- \* Regular program costs only
- \*\* Not all of the FY 2009-10 allowable growth was funded.
- \*\*\* The FY 2010-11 per-pupil district cost is under funded by approximately \$284 per weighted enrollment.
- \*\*\*\* Undetermined at this time.

#### **UNSPENT AUTHORIZED BUDGET**

Unspent *authorized budget* (also called *unspent balance*) is the amount of accumulated unspent spending authority. This is a statutory concept that limits school district budgets. In general, a decline in year-end *unspent authorized budget* indicates a deteriorating financial position and an increase indicates an improving financial position. The State of Iowa monitors *unspent balance* by accumulating and reporting, the following information. Certain FY 2012-13 and 2013-14 amounts shown are District estimates.

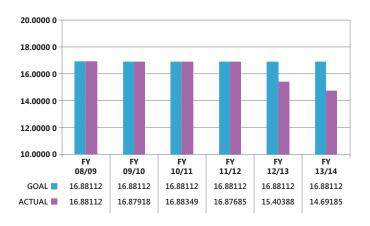
### AUTHORIZED BUDGET ("BUDGET")

|  | Actual<br>FY 2011-12 | Re-estimated FY 2012-13 | Budget<br>FY 2013-14 ** |
|--|----------------------|-------------------------|-------------------------|
| Budget Enrollment                                    | 10,517.4             | 10,469.8                | 10,513.3                |
| Regular Program District Cost                        | \$ 61,947,486        | \$ 62,902,558           | \$ 64,425,502           |
| Regular Program Budget Adjustment (Budget Guarantee) | 1,688,492            | 0                       | 0                       |
| State Categorical Funding                            | 6,981,784            | 6,964,721               | 7,128,122               |
| Supplementary Weighting District Cost                | 460,091              | 499,739                 | 560,020                 |
| Special Education District Cost                      | 12,206,848           | 12,385,612              | 12,265,498              |
| AEA Flow- through (net) *                            | 4,496,822            | 4,515,012               | 5,067,098               |
| Enrollment Adjustment                                | (17,670)             | (15,903)                | (7,810)                 |
| Drop-out Prevention                                  | 3,097,374            | 3,145,128               | 3,158,195               |
| Other SBRC Allowable Growth *                        | 399,001              | 606,546                 | 645,000                 |
| Special Education Deficit *                          | 495,061              | 750,000                 | 900,000                 |
| Instructional Support *                              | 4,733,881            | 4,691,273               | 5,123,116               |
| Preschool Foundation Aid *                           | 1,891,385            | 2,187,423               | 2,286,194               |
| Other Miscellaneous Income *                         | 12,933,475           | 11,697,970              | 11,230,100              |
| Total  | \$111,314,030        | \$110,330,079           | \$112,781,035           |
| Expenditures *                                       | \$107,668,182        | \$118,017,897           | \$120,665,769           |
| Increase<br><decrease><br/>Unspent Budget</decrease> | \$ 3,645,848         | \$ (7,687,818)          | \$ (7,884,734)          |
| Year-end Unspent Balance                             | \$ 15,572,552        | \$ 7,884,734            | \$ 0                    |

 <sup>\*</sup> Changed from prior year report to reflect actual amounts.
 \*\* Assumed 2% allowable growth

#### **INSTRUCTIONAL SUPPORT LEVY (ISL)**

On February 3, 2009, District voters approved a ten percent Instructional Support levy by a margin of 63 percent to 37 percent. This levy replaced a five percent levy and is effective beginning for FY 2009-10 and lasts until June 30, 2019. The effect of this referendum's approval is to double the *authorized budget* for instructional support from approximately \$2.4 million per year to approximately \$4.7 million per year. Campaign materials used for the ISL effort referenced the District's intention to "cap" its total tax levy rate at the FY 2008-09 level for five years. FY 2013-14 will be the end of the five years and the District is extremely pleased to have achieved that goal as shown in the following graph:



#### **REVENUES**

District general fund revenues consist primarily of state foundation aid and property taxes. Both amounts result from application of the Iowa School Finance Formula to Dubuque's specific enrollment and tax data. The application of the formula is shown in the General Fund Levy table included in this document.

A third source of revenue is called Miscellaneous Income and includes all other sources of district revenue. The following table summarizes miscellaneous income for the years shown:

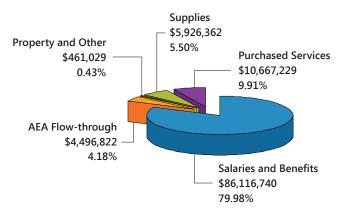
#### MISCELLANEOUS INCOME

|                 | Actual<br>FY 2011-12 | Re-estimated<br>FY 2012-13 | Budget<br>FY <b>2013-14</b> |
|-----------------|----------------------|----------------------------|-----------------------------|
| Federal Sources | \$ 7,729,416         | \$ 6,400,614               | \$ 6,083,600                |
| State Sources   | 956,210              | 994,752                    | 958,000                     |
| Local Sources   | 4,247,849            | 4,302,604                  | 4,188,500                   |
| Totals          | \$12,933,475         | \$11,697,970               | \$11,230,100                |

#### **EXPENDITURES**

Total district expenditures are reported annually to the Iowa Department of Education in a report called the Certified Annual Report ("CAR"). In addition, they are reported to the public in the comprehensive annual financial report. A summary of District expenditures is shown in the following chart:

#### **GENERAL FUND EXPENDITURES FOR FY 2011-12**



#### FINANCIAL CONDITION

Iowa school districts generally measure financial condition by reference to the following four standards:

- · Cash Balance
- · Unassigned Fund Balance
- · Unspent Balance
- · Solvency Ratio

The first three standards need to be converted to a per-pupil basis for meaningful comparisons to other districts. The fourth standard is a ratio by definition and therefore readily allows district-to-district comparisons. In addition, the Iowa Schools Cash Anticipation Program (ISCAP) has published acceptable and unacceptable ranges for the *solvency ratio*. ISCAP is a financial program sponsored by the Iowa Association of School Boards and is designed to assist districts with short-term borrowings to cover cash flow deficiencies.

#### **ISCAP SOLVENCY RATIO RANGES**

A solvency ratio of 5 percent to 10 percent is ISCAP's target range. Between 0 percent and 5 percent is acceptable. Between -3 percent to 0 percent is the alert range. Anything less than -3 percent is cause for concern. ISCAP will not normally allow a district to participate in its cash-anticipation loan program if the district's *solvency ratio* is under -3 percent, unless a financial workout plan is in effect.

# HOW DO WE COMPARE TO OTHER UEN SCHOOLS?

Many factors affect a district's financial performance and condition. Simple dollar-amount comparisons between districts are generally not meaningful because factors such as student populations, property values, and other financial factors can vary greatly. Certain ratio and per-pupil comparisons can, however, be helpful.

The following table shows the per-pupil financial standards and *solvency ratios* for all UEN districts based on the current year's reported budget enrollments:

#### JUNE 30, 2012 PER-PUPIL BALANCES

| District       | Cash and<br>Investment<br>Balance | Unspent<br>Balance | Un-assigned<br>Fund<br>Balance | Solvency<br>Ratio |
|----------------|-----------------------------------|--------------------|--------------------------------|-------------------|
| Dubuque        | 3,390                             | 1,481              | 2,562                          | 24.0%             |
| Iowa City      | 2,174                             | 855                | 1,252                          | 13.0%             |
| Des Moines     | 2,677                             | 2,242              | 1,419                          | 12.6%             |
| Council Bluffs | 2,254                             | 2,058              | 1,212                          | 11.2%             |
| Sioux City     | 2,401                             | 1,752              | 977                            | 9.8%              |
| Davenport      | 2,297                             | 559                | 962                            | 9.3%              |
| Cedar Rapids   | 1,412                             | 1,182              | 397                            | 3.8%              |
| Waterloo       | 1,803                             | 1,156              | 7                              | 0.1%              |

#### TAX LEVY RECOMMENDATION

School district tax levies are intended to provide funds to support district education objectives and to achieve financial-condition goals. The District's levy has three components: the *General Fund levy*, the *Management Fund levy* and the *PPEL levy*.

The *General Fund levy* is the largest and most significant component of the total district levy. The following table shows the major components of *General Fund* Budget Authority and how the total Budget Authority is financed.

#### **GENERAL FUND LEVY**

| BUDGET AUTHORITY  | FY 2012-13    | FY 2013-14 *    |  |
|---|---------------|-----------------|--|
| Regular Weighting (certified enrollment)                    | 10,469.800    | 10,513.300      |  |
| Supplemental Weighting                                      | 83.179        | 91.387          |  |
| Special Education Weighting (additional)                    | 2,061.520     | 2,001.550       |  |
| Total Weighted Enrollment                                   | 12,614.499    | 12,606.237      |  |
| District Cost per Pupil (set by State)                      | \$ 6,008      | \$ 6,008        |  |
| District Cost   | 75,787,909    | 75,738,272      |  |
| State Categorical Funds                                     | 6,964,721     | 6,993,657       |  |
| Enrollment Adjustment                                       | (15,903)      | (7,810)         |  |
| Budget Guarantee  | 0             | 367,678         |  |
| AEA Flow Through (net of prorata reduction)                 | 4,515,012     | 4,973,457       |  |
| Drop-out Prevention   | 3,145,128     | 3,158,195       |  |
| Instructional Support                                       | 4,691,273     | 5,052,032       |  |
| Preschool Foundation Aid                                    | 2,187,423     | 2,241,374       |  |
| Miscellaneous Income  | 11,697,970    | 11,230,100      |  |
| Budget Authority - <u>Before</u> SBRC Additions             | \$108,973,533 | \$109,746,955   |  |
| FINANCING BUDGET AUTHORITY                                  | FY 2012-13    | FY 2013-14 *    |  |
| State Aid   | \$ 62,097,621 | \$ 62,397,847   |  |
| Property Taxes <i>Levied</i> (includes utility replacement) | 35,218,585    | 36,114,079      |  |
| Miscellaneous Income  | 11,697,970    | 11,230,100      |  |
| General Fund Revenues (excluding cash reserve)              | \$109,014,176 | \$109,742,026   |  |
| Property Tax (from above)                                   | 35,218,585    | 36,114,079      |  |
| Cash Reserve Levy-SBRC                                      | 399,001       | 0               |  |
| Cash Reserve Levy-Cash Flow                                 | 1,817,324     | 0               |  |
| Total Levy Dollars (includes utility replacement dollars)   | 37,434,910    | 36,114,079      |  |
| Taxable Valuation   | 2,946,074,459 |                 |  |
| General Fund Levy Rate                                      | \$12.70671    |                 |  |
| ** Taxable Valuation without TIF                            |               | \$3,039,268,786 |  |
| General Fund Levy Rate                                      |               | 10.32726        |  |
| General Fund before ISL                                     |               | 31,387,329      |  |
| Taxable Valuation with TIF                                  |               | \$3,399,492,439 |  |
| ISL Levy Rate   |               | 1.39043         |  |
| ISL   |               | 4,726,750       |  |
| Combined General Fund Levy Rate                             |               | 11.71769        |  |
| Combined General Fund                                       |               | 36,114,079      |  |

<sup>\*</sup> Used 0% for Allowable Growth since legislature/governor has yet to determine FY 2013-14 rate.

<sup>\*\*</sup> Beginning in FY 2013-14, the Instructional Support levy is calculated with the TIF valuation included while the remaining General Fund levy rate is calculated without the TIF valuation.

The *Management Fund* levy consists of amounts needed to fund insurance and early retirement programs, the components of which are shown in the following table:

#### MANAGEMENT FUND LEVY

|   | FY 2011-12<br>Actual | FY 2012-13<br>Re-estimated | FY 2013-14<br>Requested |
|---|----------------------|----------------------------|-------------------------|
| General and<br>Liability<br>Insurance         | \$ 289,480           | \$ 326,050                 | \$ 343,000              |
| Transportation<br>Equipment<br>Insurance      | 31,422               | 35,051                     | 37,000                  |
| Workers' Comp.<br>Insurance &<br>Unemployment | 630,817              | 723,000                    | 766,000                 |
| Early Retirement<br>Programs                  | 1,823,202            | 810,899                    | 637,000                 |
| Total   | \$2,774,921          | \$1,895,000                | \$1,783,000             |
|   |                      |                            |                         |

The *PPEL levy* has two components. One part is set by school board action and the balance by public referendum. The *PPEL levy* can only be used for specific purposes – generally facilities improvements. It cannot be used for salaries.

The following table shows the current and prior years' levy rates and compares them with the recommendation for FY 2013-14:

# DISTRICT LEVY RATES PER \$1,000 OF TAXABLE VALUATION

| Levy Components          | FY 2011-12 | FY 2012-13 | Recommended<br>FY 2013-14 |
|--------------------------|------------|------------|---------------------------|
| Combined District Cost   | \$11.08397 | \$10.36203 | 10.32726                  |
| Instructional Support    | 1.67049    | 1.59238    | 1.39043                   |
| Cash Reserve:            |            |            |                           |
| Special Education        | 0.19253    | 0.00000    | 0.00000                   |
| Cash Flow:               |            |            |                           |
| Increased Enrollment/LEP | 0.13682    | 0.13544    | 0.00000                   |
| Solvency Ratio Purposes  | 2.17550    | 0.61686    | 0.00000                   |
| Sub-total                | 15.25931   | 12.70671   | 11.71769                  |
| Management Fund          | 0.61754    | 1.69717    | 1.97416                   |
| Regular PPEL             | 0.33000    | 0.33000    | 0.33000                   |
| Voted PPEL               | 0.67000    | 0.67000    | 0.67000                   |
| Total                    | \$16.87685 | \$15.40388 | \$14.69185                |
| % Increase               | 0%         |            |                           |

The FY 2013-14 Cash Reserve levy for cash flow generates funds to improve the district's *solvency ratio* and to offset the large cash reduction. Over the past few years, the District's cash reserve has effectively generated an accumulation of cash that allows the District to cash flow during summer months when there are no payments from the State of Iowa. Therefore, for FY 2013-14 there will not be a Cash Reserve levy.

The Cash Reserve levy is the most variable part of the total tax levy and Iowa Code sets a maximum of what it may be. The following table shows recent Cash Reserve levies in comparison to the legally allowed maximum:

#### **CASH RESERVE LEVY (IN THOUSANDS)**

|               | FY 2011-12 | FY 2012-13 | FY 2013-14 |
|---------------|------------|------------|------------|
| Levy Amount   | \$ 7,098   | \$2,216    | \$ 0       |
| Legal Maximum | \$19,009   | \$4,027    | \$ 0       |

The following table compares the District's proposed FY 2013-14 levy rate to the other UEN schools' current rates.

#### UEN SCHOOLS' FY 2012-13 TOTAL PROPERTY TAX RATES COMPARED TO DUBUQUE'S **RECOMMENDED** 2013-14 RATE

(INCLUDES INCOME SURTAX LEVY EQUIVALENTS FOR APPLICABLE DISTRICTS)

| District       | FY 2012-13 |
|----------------|------------|
| Sioux City     | 18.81361   |
| Des Moines     | 18.34845   |
| Council Bluffs | 17.15764   |
| Davenport      | 17.04996   |
| Cedar Rapids   | 16.72458   |
| Waterloo       | 15.80265   |
| Iowa City      | 15.26745   |
| Dubuque        | 14.69185*  |

<sup>\*</sup> Recommended for FY 2013-14

Dubuque strives to meet its student achievement goals while at the same time maintaining financially efficient delivery of education and support services.

# GENERAL FUND FINANCIAL ISSUES FOR FISCAL YEAR 2013-14 AND BEYOND

The 2012-13 fiscal year had two percent *allowable growth*. FY 2013-14 has yet to be determined by the State Legislature. Because over 80 percent of the District's budget is in salaries and benefits, the District will need to review and monitor its staffing levels for FY 2013-14.

The zero percent *allowable growth* will affect cash balances and fund balances which should decline for the year but remain at acceptable levels. The clear challenge will be maintaining an acceptable level of *unspent balance*.

Respectfully submitted,

Buk Tin

Kevin Kelleher

Executive Director of Finance and Business Services

Rick Till

Assistant Director of Business Services

Kerin Kallahu

Department of Management - Form S-PB-6

#### NOTICE OF PUBLIC HEARING PROPOSED DUBUQUE SCHOOL BUDGET SUMMARY FISCAL YEAR 2013-2014

Location of Public Hearing:

Date of Hearing:

Time of Hearing:

2300 Chaney Road, Dubuque, IA 52001

04/08/13

5:30 P.M.

The Board of Directors will conduct a public hearing on the proposed 2013/14 school budget at the above-noted location and time. At the hearing, any resident or taxpayer may present objections to, or arguments in favor of, any part of the proposed budget. This notice represents a summary of the supporting detail of revenues and expenditures on file with the district secretary. A copy of the details will be furnished upon request.

|   |     | Budget 2014 | Re-estimated<br>2013 | Actual 2012 | Avg %<br>12-14 |
|---|-----|-------------|----------------------|-------------|----------------|
| Taxes Levied on Property                | 1   | 44,313,223  | 44,351,669           | 46,699,266  | -2.6%          |
| Utility Replacement Excise Tax          | 2   | 1,200,349   | 1,275,928            | 1,335,306   | -5.2%          |
| Income Surtaxes                         | 3   | 0           | 0                    | 0           |                |
| Tuition\Transportation Received         | 4   | 2,375,000   | 2,323,900            | 2,303,419   |                |
| Earnings on Investments                 | 5   | 94,650      | 260,200              | 462,008     |                |
| Nutrition Program Sales                 | 6   | 2,552,800   | 2,400,000            | 2,471,135   |                |
| Student Activities and Sales            | 7   | 626,600     | 622,000              | 632,527     |                |
| Other Revenues from Local Sources       | 8   | 12,052,888  | 14,625,599           | 13,649,064  |                |
| Revenue from Intermediary Sources       | 9   | 0           | 0                    | 0           |                |
| State Foundation Aid                    | 10  | 62,072,565  | 62,021,131           | 61,081,822  |                |
| Instructional Support State Aid         | 11  | 325,282     | 0                    | 0           |                |
| Other State Sources                     | 12  | 999,700     | 1,037,168            | 999,124     |                |
| ARRA Fiscal Stabilization (in formula)  | 13  | 0           | 0                    | 0           |                |
| Title 1 Grants                          | 14  | 1,455,600   | 1,712,575            | 1,613,871   |                |
| Other Federal Sources                   | 15  | 7,707,000   | 7,621,039            | 8,592,955   |                |
| Total Revenues                          | 16  | 135,775,657 | 138,251,209          | 139,840,497 |                |
| General Long-Term Debt Proceeds         | 17  | 21,475,000  | 10,000,000           | 10,050,344  |                |
| Transfers In                            | 18  | 5,355,000   | 8,604,529            | 9,268,173   |                |
| Proceeds of Fixed Asset Dispositions    | 19  | 112,700     | 105,258              | 146,553     |                |
| Total Revenues & Other Sources          | 20  | 162,718,357 | 156,960,996          | 159,305,567 |                |
| Beginning Fund Balance                  | 21  | 45,779,922  | 54,442,610           | 37,051,112  |                |
| Total Resources                         | 22  | 208,498,279 | 211,403,606          | 196,356,679 |                |
|   |     |             |                      |             |                |
| *Instruction                            | 23  | 82,539,000  | 82,082,678           | 76,101,088  | 4.1%           |
| Student Support Services                | 24  | 5,856,200   | 5,812,004            | 5,252,793   |                |
| Instructional Staff Support Services    | 25  | 5,075,000   | 5,022,706            | 3,984,984   |                |
| General Administration                  | 26  | 1,860,000   | 1,883,607            | 1,583,484   |                |
| Building Administration                 | 27  | 6,156,000   | 6,167,364            | 5,865,322   |                |
| Business Administration                 | 28  | 6,997,000   | 5,163,720            | 4,998,808   |                |
| Plant Operation and Maintenance         | 29  | 9,468,000   | 9,599,090            | 8,710,514   |                |
| Student Transportation                  | 30  | 5,072,000   | 4,997,237            | 4,120,582   |                |
| This row is intentionally left blank    | 31  | 0           | 0                    | 0           |                |
| *Total Support Services (lines 24-31)   | 31A | 40,484,200  | 38,645,728           | 34,516,487  | 8.3%           |
| *Noninstructional Programs              | 32  | 5,447,631   | 5,237,922            | 4,851,054   | 6.0%           |
| Facilities Acquisition and Construction | 33  | 25,094,045  | 18,320,929           | 4,919,944   |                |
| Debt Service                            | 34  | 5,200,000   | 7,962,325            | 7,756,031   |                |
| AEA Support - Direct to AEA             | 35  | 4,973,457   | 4,743,973            | 4,496,822   |                |
| *Total Other Expenditures (lines 33-35) | 35A | 35,267,502  | 31,027,227           | 17,172,797  | 43.3%          |
| Total Expenditures                      | 36  | 163,738,333 | 156,993,555          | 132,641,426 |                |
| Other Financing Uses: Transfers Out     | 37  | 5,397,100   | 8,630,129            | 9,272,643   |                |
| Total Expenditures & Other Uses         | 38  | 169,135,433 | 165,623,684          | 141,914,069 |                |
| Ending Fund Balance                     | 39  | 39,362,846  | 45,779,922           | 54,442,610  |                |
| Total Requirements                      | 40  | 208,498,279 | 211,403,606          | 196,356,679 |                |

Proposed Property Tax Rate (per \$1,000 taxable

valuation)

14.69185

### LEVY IMPACT ON RESIDENTIAL PROPERTY – CITY OF DUBUQUE

|   | Budget Year<br>2013-14 * | Budget Year<br>2012-13 | \$ Change    | % Change |
|---|--------------------------|------------------------|--------------|----------|
| Average Property Value *                          | \$ 130,367               | \$ 130,367             | \$ 0.00      | 0.00%    |
| Equalization Order *                              | 1.0000                   | 1.0000                 | 0.00         | 0.00%    |
| Average Property Value After Equalization Order * | \$ 130,367               | \$ 130,367             | \$ 0.00      | 0.00%    |
| Rollback *  | 0.528166                 | 0.507518               | 0.02065      | 4.07%    |
| Taxable Value *                                   | \$ 68,855                | \$ 66,164              | \$ 2,691.82  | - 4.07%  |
| School Tax Rate                                   | \$ 14.69185              | \$ 15.40388            | \$ (0.71203) | - 4.62%  |
| School Tax  | \$ 1,011.61              | \$ 1,019.18            | \$ (7.57)    | - 0.74%  |

<sup>\*</sup> The above information is produced from the City of Dubuque's Fiscal Year 2014 Recommended Budget document, page 162.

#### LEVY IMPACT ON COMMERCIAL PROPERTY - CITY OF DUBUQUE

|   | Budget Year<br>2013-14 * | Budget Year<br>2012-13 | \$ Change    | % Change |
|---|--------------------------|------------------------|--------------|----------|
| Average Property Value *                          | \$ 357,536               | \$ 357,536             | \$ 0.00      | 0.00%    |
| Equalization Order *                              | 1.0000                   | 1.0000                 | 0.00         | 0.00%    |
| Average Property Value after Equalization Order * | \$ 357,536               | \$ 357,536             | \$ 0.00      | 0.00%    |
| Rollback *  | 1.00000                  | 1.00000                | 0.00         | 0.00%    |
| Taxable Value *                                   | \$ 357,536               | \$ 357,536             | \$ 0.00      | 0.00%    |
| School Tax Rate                                   | \$14.69185               | \$ 15.40388            | \$ (0.71203) | - 4.62%  |
| School Tax  | \$ 5,252.87              | \$ 5,507.44            | \$ (254.58)  | - 4.62%  |
|   |                          |                        |              |          |

<sup>\*</sup> The above information is produced from the City of Dubuque's Fiscal Year 2014 Recommended Budget document, page 163.

#### LEVY IMPACT ON INDUSTRIAL PROPERTY - CITY OF DUBUQUE

|                          | Budget Year<br>2013-14 * | Budget Year<br>2012-13 | \$ Change    | % Change |
|--------------------------|--------------------------|------------------------|--------------|----------|
| Average Property Value * | \$ 599,500               | \$ 599,500             | \$ 0.00      | 0.00%    |
| School Rate Tax          | \$ 14.69185              | \$ 15.40388            | \$ (0.71203) | - 4.62%  |
| School Tax               | \$ 8,807.76              | \$ 9,234.63            | \$ (426.86)  | - 4.62%  |

<sup>\*</sup> The above information is produced from the City of Dubuque's Fiscal Year 2014 Recommended Budget document, page 164.

### ADOPTION OF BUDGET AND TAXES JULY 1, 2013-JUNE 30, 2014

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Department of Management - Form S-TX DUBUQUE

Voted Physical Plant & Equipment (A&L line 19.4)

#### **Total Special Program Funding**

District Number 1863

| Instructional Support (A&L line 10.5)            | 097 | 6,353,158 |
|--|-----|-----------|
| Educational Improvement (A&L line 11.3)          | 099 | 0         |
|  |     |           |
|  |     |           |
| Voted Physical Plant & Equipment (A&L line 19.3) | 105 | 2,277,660 |
| Special Program Income Surtax Rates              |     |           |
| Instructional Support (A&L line 10.15)           | 096 | 0         |
| Educational Improvement (A&L line 11.4)          | 098 | 0         |
| ·  |     |           |

#### Utility Replacement and Property Taxes Adopted

|  |    | Utility Replacement<br>AND Property Tax<br>Dollars | Levy Rate  | Property<br>Taxes Levied                      | Estimated Utility<br>Replacement<br>Dollars |
|--|----|--|--|---|---|
| Levy to Fund Combined District Cost (A&L line 15.3)  | 1  | 31,387,329   | ,  |   |   |
| +Educational Improvement Levy (A&L line 15.5)  | 2  | 0  |  |   |   |
| +Cash Reserve Levy - SBRC (A&L line 15.9)  | 3  | 0  |  |   |   |
| +Cash Reserve Levy - Other (A&L line 15.10)  | 4  | 0  |  |   |   |
| -Use of Fund Balance to Reduce Levy (A&L line 15.11)   | 5  | 0  |  |   |   |
| =Subtotal General Fund Levy (A&L line 15.14)   | 6  | 31,387,329   | 10.32726   | 30,543,565                                    | 843,764                                     |
| +Instructional Support Levy (A&L line 15.13)   | 7  | 4,726,750  | 1.39043  | 4,613,156                                     | 113,594                                     |
| =Total General Fund Levy (A&L line 15.12)  | 8  | 36,114,079   | 11.71769   | 35,156,721                                    | 957,358                                     |
|  | 9  |  |  |   |   |
| +Management  | 10 | 6,000,000  | 1.97416  | 5,838,711                                     | 161,289                                     |
| +Amana Library   | 11 | 0  | .00000   | 0   | 0   |
| Voted Physical Plant & Equipment (Loan Agreement)  | 12 | 0  |  |   |   |
| +Voted Physical Plant & Equipment (Capital Project)  | 13 | 2,277,660  |  |   |   |
| =Subtotal Voted Physical Plant & Equipment   | 14 | 2,277,660  | .67000   | 2,222,920                                     | 54,740                                      |
| +Regular Physical Plant & Equipment  | 15 | 1,121,833  | .33000   | 1,094,871                                     | 26,962                                      |
| =Total Physical Plant & Equipment  | 16 | 3,399,493  |  |   |   |
|  | 17 |  |  |   |   |
| Reorganization Equalization Levy   | 18 | 0  | .00000   | 0   | 0   |
| Emergency Levy (for Disaster Recovery)   | 19 | 0  | .00000   | 0   | 0   |
| Public Education/Recreation (Playground)   | 20 | 0  | .00000   | 0   | 0   |
| Debt Service   | 21 | 0  | .00000   | 0   | 0   |
| GRAND TOTAL  | 22 | 45,513,572   | 14.69185   | 44,313,223                                    | 1,200,349                                   |
| 1-1-12 Taxable Valuation WITH Gas & Electric Utilities 1-1-12 Tax Increment Valuation WITH Gas & Electric Utilities 1-1-12 Debt Service, PPEL, ISL Valuation WITH Gas & Electric Utilities |    | 3,039,268,786<br>360,223,653<br>3,399,492,439      | WITHOUT Gas&Elec<br>WITHOUT Gas&Elec<br>WITHOUT Gas&Elec | 2,957,567,188<br>360,223,653<br>3,317,790,841 |   |
| I certify this budget is in compliance with the following statements:  |    |  |  |   |   |

| publication being evidenced by verified and filed proof of publication.  |                    |
|--|--------------------|
| The budget hearing notice was published not less than 10 days, nor more than 20 days, prior to the budget hearing.               |                    |
| Adopted property taxes do not exceed published amounts.  |                    |
| Adopted expenditures do not exceed published amounts for any of the four individual expenditure categories, or in total.         |                    |
| Adopted property taxes meet the debt service and loan agreement needs identified on Form 703. Debt service levy for GO bond paym | nents only.        |
| This budget was certified on or before April 15, 2013.   | •                  |
|  | District Coarston  |
|  | District Secretary |
|  |                    |
|  | County Auditor     |

\_\_\_\_The prescribed Notice of Public Hearing and Proposed Budget Summary (Form S-PB) was lawfully published, with said

#### **GLOSSARY**

Comprehending Iowa school finance concepts assumes an understanding of certain unique technical terms and phrases whose meanings have evolved over the past decades. Some of these terms and phrases are defined in Iowa statutes. Others are simply used by finance practitioners who have developed a common understanding of their meanings. Some of these terms and phrases are defined below.

**Regular-Program District Cost per Pupil (cost per pupil)**, also called **district cost per pupil**, was originally established by dividing the school district's expenditures by the number of pupils in the district. Iowa Code 257.10(1). Each school district had its own district cost per pupil. In FY 1990-91, each district's cost per pupil was recalculated by the state and subsequent changes were only made by statute.

**Regular-Program State Cost per Pupil (state cost per pupil)** was originally calculated by dividing a statewide expenditure figure by the total number of pupils. Since the original calculation, the value has been modified to meet changing state policy. Iowa Code 257.9(1). The state cost per pupil is the basis for calculating state aid. However, the amount of state aid a school district receives consists of only a portion of the state cost per pupil multiplied by a school district's weighted enrollment. This portion of the state cost per pupil is called the state regular program and special education foundation cost per pupil and is currently set at 87.5 percent.

**Allowable Growth** is also called state percent of growth. This percentage is established annually by the legislature and is used (along with other factors) to calculate a district's authorized budget, real estate tax levy and state aid. Allowable growth has ranged between zero percent and four percent during the past five years. Allowable growth is extremely important to districts.

Authorized Budget, sometimes called spending authority, is the sum of:

- · Property tax and state aid (as calculated under the Iowa School Finance Formula)
- · Miscellaneous income (all revenues <u>not</u> included above)
- · Unspent balance from previous years
- · Other amounts granted by School Budget Review Committee ("SBRC")

**Unspent Balance** (also known as **Unspent Authorized Budget**) is the end-of-fiscal-year amount remaining after all expenditures are subtracted from authorized budget.

**Special Education Deficits** occur when current-year special education expenditures exceed current-year special education receipts. Receipts come from various sources including taxes, state program dollars, nonresident tuition, Federal IDEA Part B program dollars, and the Medicaid program. Expenditures include general program expenses, special program expenses, and tuition paid to other districts for resident students served elsewhere. A special education deficit is not part of the Iowa School Finance Formula and therefore funding is not automatically provided. However, upon district application, the SBRC retroactively grants authorized budget for the year in which the deficit occurred. A district may then use the cash reserve levy to subsequently collect taxes to cover this deficit.

**Solvency Ratio** is a percentage determined by dividing the (assigned plus unassigned fund balance) by (total general fund revenue – AEA support).

**School Budget Review Committee** ("SBRC") is established in Section 257.30, Code of Iowa. One of its enumerated duties is to grant supplemental aid to school districts for unusual or extraordinary circumstances.

**Assigned Fund Balances** are those amounts that are set aside by the governing body itself, by another body (budget or finance committee), or by an official who has been delegated the authority to assign those amounts for a specific purpose by the governing body.

**Unassigned Fund Balances** are those amounts in the general fund that have not been classified as nonspendable, restricted, committed, or assigned.

**Capital Projects Fund** money comes from bond proceeds, PPEL property taxes, and the one-cent local option sales tax; used for purchase and construction of major capital projects, such as new schools.

**Cash Reserves** money comes from General Fund dollars not used in prior year; kept as savings and may be used for any General Fund operating expenses.

**General Fund** money primarily comes from property taxes, state aid, state and federal grants, and student fees; used for salaries, supplies and other operational costs, and specific activities and materials funded by the student fees.

**Student Activity Fund** money comes from fundraising and donations only, not taxes; used to augment district-sponsored and supervised student activities such as athletics, band, speech, and student council.

**Management Levy Fund** money comes from special property tax levy; used for liability insurance, unemployment benefits, early retirement incentives, and legal judgments.

**Sales Tax Revenue Fund** money comes from the one-cent local option sales tax and bond proceeds; may be used only for buildings, grounds, and certain equipment.

**Physical Plant and Equipment Levy Fund (PPEL)** money comes from special property tax levy and/or income surtax; may be used only for buildings, grounds, and certain equipment.

**Debt Service Fund** money comes from a separate property tax levy approved by voters and/or local option sales tax revenue; used to pay principal and interest on long-term debt such as bonds. Money is also transferred here from the one-cent local option sales tax.

**Nutrition Fund** is a separate fund used to manage the revenue and expenses for the district's food service program.

